

**Aimee K. Gardner, PhD**  
Curriculum Vitae

**I. BIOGRAPHICAL INFORMATION**

**A. Personal**                      Aimee King Gardner  
U.S. Citizen

**B. Education**                      University of Arkansas, Fayetteville, Arkansas  
Bachelor of Arts  
Psychology  
2004 - 2008

University of Akron, Akron, Ohio  
Master of Arts  
Industrial-Organizational Psychology  
2008 - 2010

University of Akron, Akron, Ohio  
Doctorate  
Industrial- Organizational Psychology  
2010 - 2013

**C. Academic Appointments**

**Instructor**, Psychology, Statistics, & Research Methods  
Department of Psychology  
University of Akron, Akron, Ohio  
2008 - 2011

**Associate Director of Education**  
**Director of Surgical Education Research**  
**Associate Director of Simulation**  
**Assistant Professor of Surgery**  
University of Texas Southwestern Medical Center, Dallas, Texas  
2013 - 2016

**Assistant Dean of Evaluation & Research**, School of Health Professions  
(SHP)

**Associate Professor with Tenure**, Health Professions, Psychiatry, Surgery,  
and Education, Innovation, & Technology

Baylor College of Medicine, Houston, Texas  
2017 - 2021

**Associate Dean**

Baylor College of Medicine, Houston, Texas  
2021 - 2023

**Professor with Tenure**, Health Professions, Psychiatry, Surgery, and  
Education, Innovation, & Technology, 2022 - 2023

Baylor College of Medicine, Houston, Texas  
2022 - 2023

**Research & Evaluation Consultant**

Center for Professionalism  
Baylor College of Medicine, Houston, Texas  
2023

**Associate Dean for Faculty Development  
Director, Academy of Medical Educators**

Visiting Professor, Department of Surgery  
University of Colorado School of Medicine,  
Aurora, CO  
2023 - present

**D. Other Advanced Training**

Summa Health System, Akron, Ohio  
Honorary Fellowship in Medical Simulation  
2011 - 2013

Center for Medical Simulation, Boston, Massachusetts  
Simulation Instructor Course  
2016

Improv Comedy Level 5 Certification  
Station Theater  
2017 - 2019

Career Advancement & Leadership Skills for Women in Healthcare  
Harvard Medical School  
2021

Fulbright U.S. Scholar

Royal College of Surgeons of Ireland  
September 2024 – December 2024

### E. Honors/Awards

- 2008 Marie Wilson Howells Outstanding Psychology Student Award
- 2008 Academy of Management (AOM) Best Paper Award
- 2011 American Psychological Association (APA) Student Travel Award
- 2012 Society of Industrial Organizational Psychology (SIOP) Doctoral Consortium Fellow
- 2013 Robert Flora/Linda Upp Award for Medical Education Research
- 2015 Association for Surgical Education (ASE) Recognition of Excellence Award
- 2015 Association for Surgical Education (ASE) Paper of Distinction Award
- 2016 Association for Surgical Education (ASE) Recognition of Excellence Award
- 2016 American College of Surgeons (ACS) and Association for Surgical Education (ASE) Medical Student Simulation-based Surgical Skills Curriculum Best Paper Award
- 2016 Association for Surgical Education (ASE) Paper of Distinction Award
- 2016 Nomination for the Southwestern Academy of Teachers (SWAT) Academy
- 2017 American Journal of Surgery Best Paper Award
- 2017 Robert A. Phillips Research Award
- 2018 Most Tweeted Article Award, Journal of Surgical Education
- 2019 Association of Medical Education in Europe (AMEE) Best Research Paper Award
- 2020 Norton Rose Fulbright Faculty Excellence Award in Educational Research
- 2020 Academy of Distinguished Educators, Baylor College of Medicine
- 2021 Association for Medical Education in Europe (AMEE) Miriam Friedman Ben-David Educators Award
- 2022 ExpertScape Top 0.1% World Experts in General Surgery
- 2022 ExpertScape World Expert in Graduate Medical Education
- 2022 Fellow, Association for Medical Education in Europe (AMEE)
- 2022 Top Cited Article Award, The Clinical Teacher Journal
- 2022 Society of American Gastrointestinal and Endoscopic Surgeons (SAGES) Recognition of Excellence Award
- 2022 Norton Rose Fulbright Faculty Excellence Award in Educational Leadership
- 2022 Houston Innovation Map “2022 Houston Innovator to Know”
- 2022 International Conference on Residency Education (ICRE) Conference “Best Tweet” Award
- 2023 Society of American Gastrointestinal and Endoscopic Surgeons (SAGES) Recognition of Excellence Award
- 2023 1<sup>st</sup> Place, BCM Education Hackathon Pitch Event
- 2024 Fulbright Fellowship, U.S. Scholar Program

### F. Non-Academic Positions

Director of Training & Research  
Center for Simulation & Integrated Healthcare Education  
Austen BioInnovation Institute in Akron, Akron, Ohio  
2011 – 2013

President & Chief Executive Officer  
SurgWise Consulting, LLC  
2016 – present

## **II. RESEARCH INFORMATION**

### **A. Research Support (\$855,614 total to date)**

Title: Critical decisions: Improving patient safety and healthcare delivery effectiveness through serious gaming technology

University of Texas Healthcare Safety and Effectiveness Grant Program

Principal Investigator: Daniel J. Scott, MD

Co-Investigator: Aimee K. Gardner, PhD

July 2013 – June 2014

Approved funding for one year: \$100,000

Title: Developing a clerkship surgical skills curriculum: Standardization and the impact of goal setting on performance.

University of Texas Southwestern Academy of Teachers Educational Grants Program

Principal Investigator: Aimee K. Gardner, PhD

September 2014 – August 2015

Approved funding for one year: \$5,000

Title: Does current multi-modality flexible endoscopy training result in competency?

SAGES Fundamentals of Endoscopic Surgery Research Grant

Principal Investigator: Aimee K. Gardner, PhD

June 2015 – May 2016

Approved funding for one year: \$24,460

Title: Development of a proficiency based skills curriculum for the Fundamentals of Endoscopic Surgery

SAGES Fundamentals of Endoscopic Surgery Research Grant

Principal Investigator: E. Matthew Ritter, MD

Co-Investigator: Aimee K. Gardner, PhD

June 2015 – May 2017

Approved funding for two years: \$30,000

Title: Enhanced Communication during Handovers from the Operating room (ECHO)

University of Texas Healthcare Safety and Effectiveness Grants Program

Principal Investigator: Philip Greilich, MD

Co-Investigator: Aimee K. Gardner, PhD

July 2015 – June 2017

Approved funding for two years: \$100,000

Title: Passing the Fundamentals of Endoscopic Surgery (FES) exam: Linking specialty choice and attitudes about endoscopic surgery to success.

SAGES Fundamentals of Endoscopic Surgery Research Grant

Principal Investigator: Aimee K. Gardner, PhD  
September 2016 – August 2017  
Approved funding for one year: \$9275

Title: TASSL Conference Grant  
Boston Scientific  
September 2018  
Approved funding: \$5500

Title: TASSL Conference Grant  
3D Systems  
September 2018  
Approved funding: \$2500

Title: TASSL Conference Grant  
Medtronic  
September 2018  
Approved funding: \$6000

Title: TASSL Conference Grant  
Intuitive Surgical  
September 2018  
Approved funding: \$4000

Title: Diversity-themed Book Distribution for Low Income Elementary Students  
First Book  
January 2021  
Approved funding for one year: \$2280

Title: Building Home Libraries for At-Risk Children in Houston  
Books Between Kids  
January 2021  
Approved funding for one year: \$1500

Title: Building Home Libraries for At-Risk Children in Houston  
Lisa Libraries  
February 2021  
Approved funding for one year: \$536

Title: Lifestyle Medicine Curriculum Development  
Health Services Research Administration  
Principal Investigator: Sarah Keyes, PA-C  
Senior Faculty Mentor: Aimee K. Gardner, PhD  
August 2017 – July 2022  
Approved funding for five years: \$464,563

Title: Giving, receiving, and using feedback effectively and inclusively: An evidence-based curriculum

BCM Department of Education, Innovation, and Technology  
 Co-Principal Investigator: Aimee K. Gardner, PhD  
 September 2021 – August 2023  
 Approved funding for two years: \$50,000

Title: Development of a Financially Responsible and Equitable Education (F.R.E.E.) Curriculum  
 BCM Department of Education, Innovation, and Technology  
 Co-Principal Investigator: Aimee K. Gardner, PhD  
 May 2023 – June 2024  
 Approved funding for one year: \$25,000

## **B. National Scientific and Professional Participation**

### **1. Editorial Contributions**

**Associate Editor**, *BMJ Simulation & Technology Enhanced Learning*, 2017 – 2021  
**Associate Editor**, *International Journal of Healthcare Simulation*, 2021 – present  
**Associate Editor**, *Global Surgical Education*, 2021 – present

### **2. Review Panels & Selection Committees**

Ad Hoc Reviewer, *American Journal of Surgery*  
 Ad Hoc Reviewer, *Annals of Surgery*  
 Ad Hoc Reviewer, *Journal of the American College of Surgeons*  
 Ad Hoc Reviewer, *Journal of Surgical Education*  
 Ad Hoc Reviewer, *Medical Teacher*  
 Ad Hoc Reviewer, *Simulation and Gaming Journal*  
 Ad Hoc Reviewer, *Simulation in Healthcare Journal*  
 Ad Hoc Reviewer, *Surgical Endoscopy*

### **3. Professional Society Membership**

American College of Surgeons (ACS), 2013 – present  
 ACS Accredited Educational Institutes, (ACS-AEI), 2014 – present  
     Faculty Development Committee, 2014 – present  
     Program Advisory Committee, 2016 – present  
 Association of Program Directors in Surgery (APDS), 2013 – present  
 Association of Schools for Advancing Health Professions, 2017 – present  
 Association for Surgical Education (ASE), 2013 – present  
     Assessment & Evaluation Committee, 2013 – present  
     Faculty Development Committee, 2017 – present  
     Membership Committee (invited), 2013 – 2017  
     Simulation Committee, 2013 – present  
 Society for Industrial and Organizational Psychology (SIOP), 2007 – present  
 Society for Simulation in Healthcare (SSIH), 2011 – present  
     Surgery Special Interest Group, 2013 – 2017

Perioperative Affinity Group, 2014 - 2017

Co-Chair, Faculty Development Expert Consensus Group (invited), 2020 - present

Texas Society for Advancement of Health Professions, 2017 - present

#### 4. Elected Positions

ACS Accredited Educational Institutes, (ACS-AEI), 2014 - present

**Vice-Chair** (elected), Curriculum Committee 2015 - 2020

Association for Surgical Education (ASE), 2013 - present

**Board of Directors**, Association for Surgical Education (invited), 2019 - present

**Program Committee** (elected), 2018 - present

**Vice Chair** (elected), Simulation Committee, 2016 - 2017

**Chair** (elected), Simulation Committee, 2017 - 2019

**Executive Committee** (elected), 2021 - present

**Co-Chair**, Education Scientist Meet & Greet, 2015 - 2018

**Surgical Education Research Fellowship (SERF) Advisor** (invited), 2014 - 2015; 2016 - 2017; 2019-2020

**Program Chair (elected)**, 2021 - 2022

**Treasurer** (elected), 2021 - 2023

**Vice President** (elected), 2023 - present

Society of American Gastrointestinal and Endoscopic Surgeons (SAGES), 2013 - present

Communications Committee (invited), 2015 - 2016

**Consultant**, Video-based Assessment Task Force (invited), 2016 - present

Fundamentals of Endoscopic Surgery Committee (invited), 2014 - 2020

Research Committee (invited), 2016 - present

Society for Simulation in Healthcare (SSIH), 2011 - present

Grant Review Committee (invited), 2017

Research Summit Guidelines (invited), 2021-2023

Texas Association of Surgical Skills Laboratories (TASSL), 2013 - 2023

**Executive Council** (elected), 2014 - 2023

**President** (elected), 2017 - 2018

Texas Society for Advancement of Health Professions, 2017 - 2023

Grant Review Committee (invited), 2017 - 2018

**Chair** (invited), Student Award Committee, 2019 - 2022

**Executive Board Member** (elected x2), 2019 - 2023

#### 5. Invited Lectures, Presentations, Seminars

##### Invited Lectures (International)

1. "Lessons learned from applying selection science to surgical training in the United States." Sydney Health Education Research Network, University of Sydney, Sydney, New South Wales, Australia. April 2018.
2. "Identifying and developing the professional trainer: Considerations from selection science." Invited speaker at the International Conference on Surgical Education and Training (ICOSSET). Edinburg, Scotland. March 21 - 22, 2019.
3. "Implementing a data-driven selection process and maximizing opportunities for diverse candidates." Australian Orthopaedic Association, Sydney, Australia. August 28, 2021.
4. "Recommendations for Practice and Future Research in Faculty Development for Simulation Educators." Society for Simulation in Healthcare International Research Summit. Orlando, Florida. January 21, 2023.

### **Invited Lectures (National)**

5. "The science of surgical education: Applications from Industrial-Organizational Psychology." Department of Psychology, University of Akron, Akron, OH. October 2014.
6. "Simulation: Catalyzing the pathway to developing expert medical teams." Zamierowski Institute for Experiential Learning, University of Kansas Medical Center, Kansas City, MO. November 2015.
7. "Applying best practices to the selection of general surgery residents." Department of Surgery, Houston Methodist Hospital, Houston, TX. December 2015.
8. "Research in simulation-based training: What have we learned and where are we going?" Department of Medical Education, Southern Illinois University School of Medicine, Springfield, IL. December 2015.
9. "Developing a value-based training system in surgical education." Department of Surgery and Perioperative Services, Dell Medical School, Austin, TX. February 2016.
10. "Frame of reference training for intraoperative autonomy assessment." Department of Surgery, University of Texas Medical Branch, Galveston, TX. May 2016.
11. "Creating a Value-based Selection System." Department of Surgery and Perioperative Services, Dell Medical School, Austin, TX. May 2017.
12. "Surgical Coaching: Tips to Enhance Skills of Trainees and Peers." Society of American Gastroenterologists and Endoscopic Surgeons (SAGES). March 24, 2017.
13. "Developing a spud-tacular SAGES leadership team." Society of American Gastroenterologists and Endoscopic Surgeons (SAGES) executive leadership retreat. Boston, MA. November 16, 2017.
14. "Applying the science of selection to surgical training." Grand Rounds, Department of Surgery, Uniform Services University, Bethesda, MD. March 2018.



15. "Finding your institution in Texas for a Better Experience in Surgical Training." Grand Rounds, University of Texas Rio Grande Valley. Edinburg, TX. July 2018.
16. "Maximizing fit, equity, and inclusion through better assessment practices." Grand Rounds, Dallas Methodist Hospital. Dallas, TX. August 2018.
17. "Trainee selection: Advances in general surgery." Invited speaker at the Thoracic Surgery Directors Association. San Diego, CA. January 26, 2019.
18. "Updates on Surgical Skills Competency Assessment – A Global Perspective." Invited panel speaker at the Society of American Gastroenterologists and Endoscopic Surgeons (SAGES) Annual Conference. Baltimore, MD. April 3-6, 2019.
19. "Coaching: Old wine, new bottle?" Invited speaker at the Association of Surgical Education (ASE) Annual Conference. Chicago, IL. April 25-27, 2019.
20. "Vetting the application in the era of Step 1 USMLE P/F" Invited speaker at the Society of University Otolaryngologists, Association of Academic Departments of Otolaryngology, & Otolaryngology Program Directors Organization. January 13, 2021.
21. "Integrating an evidence-based selection system into pediatric surgery fellowships." Pediatric Surgery Department, Medical College of Wisconsin. March 11, 2021.
22. "Transforming your simulation efforts into scholarship." Invited speaker at the 12<sup>th</sup> Annual Mission to Teach event, Geisinger Health System. March 11, 2021.
23. "Launching I-O Psychology into training & selection into healthcare...and beyond!" Invited speaker at the Human Behavioral Performance Laboratory, National Aeronautics and Space Administration (NASA). March 29, 2021.
24. "Measuring the whole person: The role of situational judgment tests for selecting into postgraduate education." Invited speaker at the 2021 Stanford School of Medicine Graduate Medical Education Retreat. April 13, 2021
25. "The role of situational judgment tests in health professions education." Invited keynote speaker at the Inaugural Symposium on Situational Judgment Tests in Health Professions Education. August 4, 2021.
26. "Overcoming resistance in developing high stakes assessment platforms." Invited speaker at the ASU + GSV Future of Education Summit. San Diego, CA. August 10, 2021.
27. "Implementing an evidence-driven interview process." Invited Grand Rounds speaker at the Department of Emergency Medicine, Florida Atlantic University. August 13, 2021.
28. "How technology can enhance provider satisfaction and the patient experience." Invited keynote speaker at the St. Joseph Candler ADVANCE Conference. Savannah, Georgia. November 5-6, 2021.

29. "Video-based assessment for foregut surgery: Getting SQR'd away." Invited panel speaker at the annual meeting of the Society for American Gastrointestinal and Endoscopic Surgeons (SAGES). Denver, CO. March 19, 2022.
30. "How a data-driven selection system can help us increase efficiency, effectiveness, equity, and practicality of our recruitment and screening practices." Invited Grand Rounds speaker at the Department of Surgery, Lahey Health System. Boston, MA. April 6, 2022.
31. "Incorporating Evidence-Based Assessments to Inform Interview Invitations." Invited speaker at the annual meeting of the Association of American Medical Colleges (AAMC) 2022 Group on Resident Affairs and Organization of Resident Representatives Spring Meeting. May 6, 2022.
32. "Best Practices in Interviewing." Invited speaker at the American Academy of Pediatrics (AAP) Section on Surgery Early Career Physician Group. February 8, 2023.
33. "Ensuring Efficiency and Equity in Conducting Interviews." Invited speaker at the American Academy of Pediatrics (AAP) Section on Surgery Early Career Physician Group. March 1, 2023.
34. "Can situational judgment tests help us move toward more efficient, effective, and equitable selection in postgraduate medical education?" Invited speaker at the Department of Medical Education, University of Illinois Chicago. May 2, 2023.

#### **Invited Moderator/Panelist for National Meetings**

Association for Medical Education in Europe (AMEE)

Moderator, Research Paper Session, Annual Meeting 2021

Association for Surgical Education (ASE)

Moderator, Paper Session, Annual Meeting 2015

Panelist, Simulation for Applicant Assessment, Annual Meeting 2017

Moderator, Paper Session, Annual Meeting 2017

Moderator (x2), Paper Session, Annual Meeting 2018

Panelist, Resident Attrition and the Role of Selection, Annual Meeting 2018

Panelist, Coaching: It's not just for Remediation Anymore, Annual Meeting 2019

Moderator, Plenary Paper Presentation Session, Annual Meeting 2021

Moderator, Plenary Paper Presentation Session, Annual Meeting, 2022

Moderator, Underrepresented Voices Paper Presentation Session, Annual Meeting, 2022

American College of Surgeons (ACS)

Discussant, Surgical Education Paper Session, Annual Meeting 2015

Discussant, Surgical Education Paper Session, Annual Meeting 2016

American College of Surgeons (ACS) Simulation Summit Meeting

Moderator, "Should Simulation be used for Selection of Entry into Surgical Residency?"

Annual Meeting 2017

Discussant, Paper Session, Annual Meeting 2018

Discussant, Paper Session, Annual Meeting 2022

Society of American Gastroenterologists and Endoscopic Surgeons (SAGES)

Panelist, Using Simulation to Improve Quality and Safety in Surgical Care, Annual Meeting 2016

Moderator, Education Abstracts, Annual Meeting, 2023

Co-Chair, How to Optimize your Intraoperative Teaching, Annual Meeting 2023

Society of Simulation in Healthcare (IMSH)

Panelist, Simulation for Improvement of Perioperative Setting, Annual Meeting 2015

Panelist, Choosing Trainees: To Screen or Not to Screen using Simulation, Annual Meeting 2016

### **Invited Lectures (Regional)**

1. "Teaching in today's clinical environment." Department of Plastic Surgery, UT Southwestern Medical Center, Dallas, TX. October 2013.
2. "Psychology and medical education: Where's the connection?" Department of Psychology, UT Arlington, Arlington, TX. November 2013.
3. "Simulation and the evolution of surgical education: Contributions from psychological sciences." Grand Rounds, Department of Surgery, UT Southwestern Medical Center, Dallas, TX. January 2014.
4. "Treating medical education like the workplace: Applying psychological sciences to the training and development of Urology trainees." Department of Urology, UT Southwestern Medical Center, Dallas, TX. November 2014.
5. "The impact of goal setting and goal orientation on the acquisition of surgical skills among novices." Department of Surgery. UT Southwestern Medical Center, Dallas, TX. February 2015.
6. "To competency...and beyond! The role of simulation research in medical education." Effective Teacher Series, UT Southwestern Medical Center, Dallas, TX. December 2015.
7. "What has simulation taught us about being clinical educators?" Grand Rounds, Department of Surgery, UT Southwestern Medical Center, Dallas, TX. February 2016.
8. "Research methods in medical education." UT Southwestern Medical Center, Dallas, TX. September 2016.
9. "Simulation education for developing competent surgeons: What we've learned and where we're going." Center for Brain & Behavioral Sciences, UT Dallas, Dallas, TX. October 2016.
10. "Use of simulation in medical education for skills acquisition, assessment, and research." Effective Teacher Series, UT Southwestern Medical Center, Dallas, TX. December 2016.
11. "How the Netflix experience can help us build our networks." Career Advancement Series, Baylor College of Medicine. Houston, TX. December 2018.
12. "Oh, the places you will go! The many uses of I/O science in medical education." Department of

Psychology, Rice University. Houston, TX. January 28, 2019.

13. "The intersection of Industrial Organizational Psychology and Medical Education." Department of Psychology, Texas A&M University. College Station, TX. February 8, 2019.
14. "Building your network to maximize career advancement." Career Advancement Series, Baylor College of Medicine. Houston, TX. January 10, 2019.
15. "Microaggressions at Baylor College of Medicine." Center of Excellence in Health Equity, Training, and Research Grand Rounds. Baylor College of Medicine. Houston, TX. February 19, 2019
16. "Selection into health professions education: Applying lessons from industry to create a more equitable and evidence-based system." Education Grand Rounds. Baylor College of Medicine. Houston, TX. January 22, 2020.
17. "The science of teamwork applied to education." Houston Independent School District (HISD) Summer Teacher Externship Program. July 29, 2021.
18. Introduction to Educational Research. Baylor College of Medicine Institutional Datathon Competition. February 15, 2022.
19. Tips and Tricks for Promotion and Advancement. Department of Emergency, Baylor College of Medicine. May 5, 2023.

**C. Peer Review Publications** (*\*publication with trainee co-author; N=49; 44%*)

1. **King A**, Austin-Odin D\*, & Lohr JM. Browsing for love in all the wrong places: Does research show that Internet matchmaking is more successful than traditional dating? *Skeptic* 2009; 15: 48-55.
2. **King A**, Herb K\*. Putting the 'life' back into work-life balance. *Ind Organ Psychol* 2012; 50: 25-29.
3. **King A**, Conrad M, Ahmed RA. Improving collaboration among medical, nursing, and respiratory therapy students through interprofessional simulation. *J Interprof Care* 2013; 27: 269-271.
4. **King A**, Holder M, Ahmed RA. Errors as allies: error management training in health professions education. *BMJ Qual Saf* 2013; 22: 516-519.
5. **Gardner AK**, Ahmed RA, George RL, Frey J. In situ simulation to assess workplace attitudes and effectiveness in a new facility. *Simul Healthc* 2013; 6: 351-358.
6. Ahmed RA, **Gardner AK**, Atkinson SA, Gable BD\*. Telebriefing: connecting learners to faculty members. *Clin Teach* 2014; 4: 270-273.
7. Gable BD\*, **Gardner AK**, Celik DH, Bhalla MC, Ahmed RA. Simulation as a means to improve pre-hospital provider education for bariatric transport and care. *W J Emerg Med* 2014; 15: 198-203.

8. **Gardner AK**, Rich, M. Error management training and simulation education. *Clin Teach* 2014; 11: 537-540.
9. Clanton J\*, **Gardner AK**, Cheung M, Mellert L, Evancho-Chapman M, George RL. The relationship between confidence and competence in the development of surgical skills. *J Surg Educ* 2014; 71: 405-412.
10. **Gardner AK**, Ahmed RA. Using cognitive psychology and simulation training to enhance surgical team performance. *J Am Coll Surg* 2014; 219: S120.
11. Gomez P\*, Willis RE, Schiffer BL\*, **Gardner AK**, Scott DJ. External validation and evaluation of an intermediate proficiency-based knot-tying and suturing curriculum. *J Surg Educ* 2014; 71: 839-845.
12. **Gardner AK**, Ahmed RA. Transforming trauma teams through transactive memory: How simulation can enhance performance. *Simul Gaming* 2014; 45: 356-370.
13. **Gardner AK**, Sudan R, Sidhu R, Mann BD, Scott DJ. The Association for Surgical Education CESERT grant program: the first 15 years. *Am J Surg* 2015; 209: 115-119.
14. Khan U, Atkinson SS, Gable BD\*, **Gardner AK**, Ahmed RA. Initial validation of a modified suction task training system. *Can J Resp Ther* 2015; 51: 13-18.
15. **Gardner AK**, Scott DJ, Choti MA, Mansour JC. Developing a comprehensive resident education evaluation system in the era of milestone assessment. *J Surg Educ* 2015; 72.
16. Guttman O, **Gardner AK**. Personal protective equipment and simulation: Chemiluminescent glow sticks as a game changer? *Jt Comm J Qual Patient Saf* 2015; 41: 234-235.
17. **Gardner AK**, Lachapelle K, Pozner CN, Sullivan ME, Sutherland D, Scott DJ, Sillin L, Sachdeva AK. Expanding simulation-based education through institution-wide initiatives: a blueprint for success. *Surgery* 2015; 158: 1403-1407.
18. **Gardner AK**, Scott DJ. Important concepts for developing expert surgical teams using simulation. *Surg Clin N Am* 2015; 95: 717-728.
19. **Gardner AK**, Scott DJ, Hebert JC, Mellinger JD, Frey-Vogel A, Ten Eyck RP, Davis BR, Sillin LF, Sachdeva AK. Gearing up for the milestones: will simulation play a role? *Surgery* 2015; 158: 1427-1427.
20. **Gardner AK**, Scott DJ, Pedowitz RA, Sweet RM, Feins RH, Deutsch ES, Sachdeva AK. Best practices across surgical specialties relating to simulation-based training. *Surgery* 2015; 158: 1395-1402.
21. **Gardner AK**, AbdelFattah K\*, Wiersch J\*, Ahmed RA, Willis RE. Embracing errors in simulation-based training: the impact of error training on retention and transfer of central venous catheter skills. *J Surg Educ* 2015; 72: 158-162.
22. **Gardner AK**, Willis RE, Dunkin BJ, Van Sickle KR, Brown KM, Truitt MS, Uecker JM, Gentry L,

- Scott DJ. What do residents need to be competent laparoscopic and endoscopic surgeons? *Surg Endosc* 2016; 30: 3050-3059
23. Stoller J\*, Joseph J, Parodi N, **Gardner AK**. Are there detrimental effects from proficiency-based training in Fundamentals of Laparoscopic Surgery among novices? An exploration of goal theory. *J Surg Educ* 2016; 73: 215-221
24. **Gardner AK**, Jabbour IJ\*, Williams B, Huerta S. Different goals, different pathways: The role of metacognition and task engagement in surgical skill acquisition. *J Surg Educ* 2016; 73: 61-65.
25. **Gardner AK**, Diesen D, Hogg D, Huerta S. The impact of goal setting and goal orientation on performance during a clerkship surgical skills training program. *Am J Surg* 2016; 211: 321-325.
26. Ahmed RA, Frey J, **Gardner AK**, Gordon JA, Yudlowsky R, Tekian A. Characteristics and core curricular elements of medical simulation fellowships in North America. *J Grad Med Educ* 2016; 8: 252-255.
27. **Gardner AK**, DeMoya MA, Tinkoff GH, Brown KB, Garcia GD, Miller GT, Zaidel BW, Korndorffer JR, Scott DJ, Sachdeva AK. Using simulation for disaster preparedness. *Surgery* 2016; 160: 565-570.
28. **Gardner AK**, Nepomnayshy D, Reickert C, Gee DW, Brydges R, Korndorffer JR, Scott DJ, Sachdeva AK. The value proposition of simulation. *Surgery* 2016; 160: 546-551.
29. **Gardner AK**, Russo MA, Jabbour II\*, Kosemund M, Scott, DJ. Frame of reference training for simulation-based intraoperative communication assessment. *Am J Surg* 2016; 212: 548-551.
30. Ahmed RA, Atkinson SA, Gable BD\*, Yee J\*, **Gardner AK**. Coaching from the sidelines: examining the impact of teledebriefing in simulation-based training. *Simul Healthc* 2016; 11: 334-339.
31. **Gardner AK**, Scott DJ, Willis RE, Truitt MS, Uecker J, Brown KM, Marks JM, Dunkin BJ. Is current surgery resident and GI fellow training adequate to pass FES? *Surg Endosc* 2017; 31: 352-358.
32. **Gardner AK**, Scott DJ. Repaying in kind: The reciprocity effect for faculty and resident evaluations. *J Surg Educ* 2016; 73: e91-e94.
33. **Gardner AK**, Clanton J, Jabbour II\*, Scott L, Scott DJ, Russo MA. The impact of seductive details on the acquisition and transfer of laparoscopic suturing skills: Emotionally interesting or cognitively taxing? *Surgery* 2016; 160: 580-585.
34. Al Fayyadh MJ\*, Heller SF, Rajab TK, **Gardner AK**, Bloom JP, Rawlings JA, Smink DA, Farley DR, Willis RE, Dent DL. Predicting success of preliminary surgical residents: A multi-institutional study. *J Surg Educ* 2016; 73: e7-e83.
35. **Gardner AK**, Scott DJ. Video review in technical skill assessment. *Current Probl Surg* 2017; 54: 44-81.
36. **Gardner AK**, Ritter EM, Paige JT, Ahmed RA, Fernandez G, Dunkin BJ. Simulation-based

selection of medical trainees: Considerations, challenges, and opportunities. *J Am Coll Surgeons* 2016; 223: 530-536.

37. **Gardner AK**, Marks JM, Pauli EM, Majumder A\*, Dunkin BJ. Changing attitudes and improving skills: Demonstrating the value of the SAGES flexible endoscopy course for fellows. *Surg Endosc* 2017; 31: 147-152.
38. **Gardner AK**, Kosemund M, Martinez J. Examining the feasibility and predictive validity of the SAGAT tool to assess situation awareness among medical trainees. *Simul Healthc* 2017; 12: 17-21.
39. Vyasa P\*, Willis RE, Dunkin BJ, **Gardner AK**. Self-assessment of endoscopic skills by general surgery residents: Does video observation help? *J Surg Educ* 2017; 74: 23-29.
40. Bilgic E\*, Watanabe Y, Nepomnayshy D, **Gardner AK**, Fitzgibbons S, Ghaderi I, Alseidi A, Stefanidis D, Paige J, Seymour N, McKendy KM, Vassiliou MC. Multicenter proficiency benchmarks for advanced laparoscopic suturing tasks. *Am J Surg* 2017; 213: 217-221.
41. **Gardner AK**, AbdelFattah K\*. Comparison of simulation-based assessments and faculty ratings for general surgery resident milestone evaluation: Are they telling the same story? *Am J Surg* 2017; 214: 547-553.
42. **Gardner AK**, Kosemund M, Hogg, D, Heymann A, Martinez J. Setting goals, not just roles: Improving teamwork through goal-focused debriefings. *Am J Surg* 2017; 213: 24-252.
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## Book Chapters

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## Other Works Communicating Research to General Public

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### III. TEACHING INFORMATION

#### A. Educational Leadership Roles

1. **Psychology, Statistics, & Research Methods Instructor**, Department of Psychology, University of Akron, Akron, Ohio. 2008 – 2011
  - Responsible for development and delivery of the Introduction to Psychology, Statistics, and Research Methods courses to undergraduate students.
2. **Associate Director of Education, Director of Surgical Education Research, Associate Director of Simulation**, Department of Surgery, University of Texas Southwestern Medical Center, Dallas, Texas. 2013 – 2016

#### *Assessment & Evaluation*

- Led evaluation and assessment processes for surgery clerkship, general surgery residency, and multiple surgery fellowship programs
- Developed processes and tools for evaluating and reporting on trainee and faculty performance
- Ensured ACGME and non-ACGME residency and fellowship programs met and exceeded compliance with regulatory and accreditation requirements
- Developed, implemented, and evaluated quality improvement courses and rotations
- Created remediation plans for trainees whose performance fell below the threshold of acceptability
- Performed rotation audits and related reports to ensure adherence to educational excellence expectations and to identify opportunities for improvement

- Created mock orals program, compiling question book, training for evaluators, and feedback process
- Compiled annual program evaluation reports for residency and fellowship programs
- Worked with Graduate Medical Education (GME) office to re-vamp evaluation and continuous quality improvement processes for all institutional residency and fellowship programs

#### *Operations*

- Worked with department administrators to develop and maintain annual operating budgets for educational programs
- Led efforts to expand the Associate Program Director team from one to three, creating “lanes” of responsibility and cross-training plans
- Worked with department Chair to roll out special projects related to education

#### *Simulation*

- Oversaw day-to-day administration of simulation lab
- Led the expansion of surgery-focused simulation lab to include learners from other specialties
- Created simulation curricula (basic laparoscopy, advanced laparoscopy, ultrasound, central line, communication, delivering bad news, fire in the OR, team training, etc.) for undergraduate and postgraduate trainees in surgery
- Created multi-disciplinary team training curricula for surgery, anesthesia, and emergency medicine residents
- Led simulation center accreditation applications and renewals
- Disseminated simulation innovations through peer-reviewed presentations and publications

#### *Research*

- Led surgical education research initiatives for the department
- Mentored faculty, residents, and students on surgical education projects
- Served as site champion and project lead for multi-institutional education projects
- Co-led the development of two-year surgical education fellowship for residents

#### *Faculty Development*

- Developed and implemented faculty development activities related to feedback, evaluation, mock orals evaluation, and new ACGME requirements
- Created a robust intraoperative teaching faculty development course
- Counseled faculty on teaching, feedback, and assessment techniques for faculty whose student/resident evaluations were below the threshold of acceptability
- Led faculty development efforts for faculty and senior trainees who served as simulation educators

### **3. Assistant Dean of Evaluation & Research, School of Health Professions, 2017 – 2021**

#### *Strategic Planning & Operations*

- Create, implement, and monitor strategic goals and action items pertaining to diversity and inclusion, faculty promotion, learning environment, curriculum updating and

improvement, and reputation maintenance and enhancement

- Lead school-wide strategic planning efforts
- Identified opportunities for gifts, scholarships, and external funding with philanthropy office
- Documentation and dissemination of School policies, guidelines, and procedures
- Serve as liaison to numerous organizational units to ensure school voice and participation, keep school updated on organizational affairs, and identify opportunities for collaboration
- Established the Deans Student Advisory Council to enhance communication between students and School leadership
- Created and implemented monthly faculty meetings to improve communication and offer opportunities for faculty spotlighting
- Oversaw development & distribution of quarterly newsletter for faculty, staff, students, and alumni to improve communication, reinforce mission and values, and recognize faculty, staff, and student successes

#### *Assessment & Evaluation*

- Oversee evaluation and assessment processes for four degree-granting programs
- Review assessment data and implement changes to curriculum and evaluation process as needed
- Review and provide input into interim accreditation reports
- Lead didactic course review process to ensure curricula meeting highest standards in excellence and curricular innovation

#### *Faculty Development*

- Develop and implement faculty development initiatives
- Conduct workshops, programming, and strategic planning to assist faculty in their progression as educators
- Assist faculty in the development and dissemination of educational innovations.
- Create, implement, and monitor Faculty Bonus Program
- Development of Education Grand Rounds series
- Implement bi-annual “one-on-one with the Deans” to check in with each faculty member on career goals, advancement, and wellness

#### *Diversity, Equity, & Inclusion*

- Established and led the Dean’s Diversity Task Force to identify opportunities and recommendations to enhance diversity, equity, and inclusion across the School
- Established and recruited a part-time Director of Diversity, Equity, & Inclusion
- Led institution-wide microaggressions reporting, categorization, and monitoring project

#### *Scholarship*

- Assist faculty in the development and dissemination of educational innovations
- Mentoring faculty, trainees, and students across the College on educational research endeavors
- Oversee annual student research day organization and implementation

#### 4. **Inaugural Primary Faculty Member**, Department of Education, Innovation, & Technology,



Baylor College of Medicine, Houston, Texas, 2021 – present

- Creation and implementation of inaugural Education Hackathon Innovation Event
- Lead evaluation and feedback efforts for faculty development course
- Contribute to Learner-Centered Teaching faculty development course
- Collaborate with Instructional Design and Education Technology team to create and deliver digital learning courses
- Lead development and rollout of “Advanced Feedback Strategies for Promoting Inclusive Environments” online course
- Serve as mentor for the Junior Faculty Peer Mentoring circle

5. **Associate Dean**, Baylor College of Medicine, 2021 – 2023

*Strategic Planning & Operations*

- Lead operations teams meetings to ensure adherence to annual calendar of administrative events and deadlines
- Create, implement, and monitor strategic goals and action items pertaining to diversity and inclusion, faculty promotion, student learning environment, curriculum updating and improvement, and reputation maintenance and enhancement
- Lead strategic planning efforts for the education mission and execute critical elements across two five-year planning cycles
- Participate in budget planning and execution across multiple degree programs and academic units
- Develop plans and proposals for creation of new degree programs
- Serve as liaison to numerous organizational units (Simulation core, Education Technology, Philanthropy, Continuing Medical Education, Student Services, Center for Professionalism, Office of Faculty Development, etc.) to identify opportunities for collaboration and contribution
- Foster an environment that values and promotes educational excellence
- Collaborate with community of educators to build recognition of educational innovations and advocate for faculty educator needs
- Administer, monitor, and develop reports pertaining to faculty educator compensation and bonus program
- Participate in data and report generation for the Southern Association of Colleges and Schools Commission on Colleges (SACSCOC) reaccreditation process
- Analyze and oversee annual faculty and staff surveys pertaining to morale, perceived organizational support, work-life integration, and burnout
- Lead Continuous Quality Improvement (CQI) development and reporting initiatives
- Develop policies and procedures to ensure smooth operations of activities related to students, faculty, and staff

*Diversity, Equity, & Inclusion*

- Oversee creation and monitoring of DEI reports to the institution
- Implement, monitor, and report on diversity learning culture and inclusion across course and faculty assessments
- Review and develop actions items based on findings from annual AAMC Diversity Engagement and Diversity Readiness surveys
- Lead evaluation of DEI-focused curriculum review

- Lead creation and implementation of DEI-focused strategic plan
- Lead strategic efforts and creation/onboarding of personnel with dedicated DEI roles
- Create role expectations and responsibilities for DEI ambassadors
- Development and implementation of holistic review process for staff and faculty recruitment, selection, and onboarding
- Monitor adherence to diversity goals in student admissions data and develop action items accordingly
- Serve as unit leader for SAFE Zone training

#### *Faculty Development*

- Develop and implement faculty development initiatives for teaching, learning, and assessment
- Conduct workshops, programming, and strategic planning to assist faculty in their progression as educators
- Mentor faculty in development of education portfolio and career goals as educators
- Maintain institution-wide Education Grand Rounds series
- Implement and evaluate leadership development programs
- Lead development and administration of faculty seed grants program
- Consult with faculty and trainees regarding careers in medical and health professions education

#### *Scholarship*

- Mentor faculty, trainees, and students across the College on educational research endeavors
- Assist faculty in the development of research agendas and dissemination of educational innovations
- Oversee annual student research day organization and implementation
- Create online infrastructure for review and dissemination of student and faculty research projects

### 6. **Associate Dean for Faculty Development**, University of Colorado School of Medicine, 2023 – present

- Provide strategic planning and operational direction for the Office for Faculty Development
- Creation of multi-pronged solutions for enhancing educator-related competencies across CU SOM
- Provide faculty and departmental leaders with consultation and educational resources in domains of mentorship, faculty development, education portfolio, and education scholarship
- Evaluate and report on outcomes of faculty development offerings
- Deploy multi-faceted communication campaign to raise awareness of faculty development offerings, including website, newsletters, and social media
- Inform strategy to improve work culture
- Work collaboratively with stakeholders to advance the priorities of the School of Medicine
- Enhance faculty well-being and satisfaction through professional development in curricular design, program evaluation, learner assessment, and feedback

methods

- Oversee Women in Medicine and Science (WIMS) program
- Oversee ThriveForward (mid-career women's leadership program)

7. **Director**, Academy of Medical Educators, University of Colorado School of Medicine, 2023  
– present

- Oversee Teaching Scholars Program
- Oversee Residents & Fellows as Educators Elective
- Develop and implement Scholarship in Innovation & Excellence (ScEI) Club
- Develop new tiered approach to Academy membership
- Oversee annual Education and Innovation Symposium
- Develop and oversee annual Academy member celebration event
- Develop and lead Medical Education Grand Rounds series
- Recruit and support internal and external speakers
- Champion community-building events for AME members

## B. Didactic Coursework

Strategies for Enhancing Success in Postgraduate Education

Post-Baccalaureate Premedical Scholars

Students (N=38)

Graduate School of Biomedical Sciences, Baylor College of Medicine

September 2021 – 2023

Manuscript Composition for Health Research Methods

Orthotics & Prosthetics Students (N=24), Physician Assistant Students (N=40), Genetic Counseling Students (N=8)

Baylor College of Medicine

March 2017 – 2019

Turning Your Project into a Scientific Manuscript

Orthotics & Prosthetic Students (N=20)

Baylor College of Medicine

June 2017

Pursuing Educational Research

PGY1/2 General Surgery Residents (N=30)

Baylor College of Medicine

October 2017, January 2023

## C. Curriculum Development & Teaching

1. Central Venous Catheter Placement, Course Developer/Director
  - a. PGY1 Surgery Residents (N=34)
  - b. UT Southwestern Medical Center
  - c. June 2014
2. Knot Tying & Suturing, Course Co-Director
  - a. 3<sup>rd</sup> Year Medical Students and Physician Assistant Students (N= 45)
  - b. UT Southwestern Medical Center
  - c. March 2014 - December 2016 (6x year)
3. Simulation-based Team Training, Course Developer/Director
  - a. 3<sup>rd</sup> Year Medical Students and Physician Assistant Students (N= 45)
  - b. UT Southwestern Medical Center
  - c. March 2014 - December 2016 (6x year)
4. Consenting, Pre-operative Time-outs, Crisis Management, & Delivering Bad News, Course Developer/Director
  - a. PGY1 General Surgery Residents (N=30)
  - b. UT Southwestern Medical Center
  - c. February - April 2015
5. Laparoscopic Suturing with Video & Coaching, Course Developer/Director
  - a. 1<sup>st</sup>-4<sup>th</sup> Year Medical Students (N=24)
  - b. UT Southwestern Medical Center
  - c. October 2014 - June 2015
6. Basics of Endoscopy, Course Developer/Director
  - a. PGY1 General Surgery Residents (N=30)
  - b. UT Southwestern Medical Center
  - c. June 2015
7. Airway Management, Course Co-Director
  - a. PGY1 General Surgery Residents (N=30)
  - b. UT Southwestern Medical Center
  - c. June 2015
8. Venipuncture & Arterial Line Placement, Course Co-Director
  - a. PGY1 General Surgery Residents (N=30)
  - b. UT Southwestern Medical Center
  - c. June 2015
9. Central Line Placement, Course Developer/Director
  - a. PGY1 General Surgery Residents (N=30)
  - b. UT Southwestern Medical Center
  - c. June 2015
10. Simulation-based Team Training for Incoming Interns, Course Developer/Director
  - a. PGY1 General Surgery Residents (N=30)
  - b. UT Southwestern Medical Center
  - c. June 2015
11. Simulation-based Trauma Team Training, Course Developer/Director
  - a. PGY1, PGY2, PGY3 General Surgery Residents (N=45)
  - b. UT Southwestern Medical Center
  - c. July - August 2016
12. Simulation-based Team Training for Incoming Interns, Course Developer/Director
  - a. PGY1 Surgery Residents (N=23), PGY1 Emergency Medicine Residents (N=23),

- Parkland Hospital Nursing (N=6)
- b. UT Southwestern Medical Center
- c. June 2016
- 13. Maximizing Inclusion through Advanced Feedback Processes
  - a. Faculty and trainees, multi-specialty
  - b. Baylor College of Medicine
  - c. September 2021 - present

#### **D. Non-didactic Teaching**

##### **Research Advisor**

Surgical Education Research Fellowship (SERF)

Association for Surgical Education

Sarah Lund, MD (Mayo Clinic), June 2021 - present

Hope Jackson, MD (George Washington Univ), May 2019 - June 2020

Linda Ding, MD (Univ South Alabama), May 2018 - April 2019

Deepah Shah, MD (East Carolina Univ) May 2016 - April 2017

Jeremy Stoller, MD (Univ of Toledo) June 2014 - July 2015

Medical Student Research Internship

Southwestern Center for Minimally Invasive Surgery (SCMIS)

UT Southwestern Medical Center, Dallas, TX

Parth Vyasa, (UT Southwestern) June - August 2015

Anupama Atluru, (UT Southwestern) June - August 2013

Department of Surgery Research Mentor

UT Southwestern Medical Center, Dallas, TX

Kareem AbdelFattah, MD (UT Southwestern) March 2014 - December 2016

Simulation Research Mentor

Southwestern Center for Minimally Invasive Surgery (SCMIS)

UT Southwestern Medical Center, Dallas, TX

Matthew D. Timberlake, MD (UT Southwestern) August 2016 - December 2016

Research Mentor

Baylor College of Medicine, Houston, TX

Gi Lim (MS3), April 2017 - May 2018

Department of Surgery Research Mentor

Baylor College of Medicine, Houston, TX

Jennifer Chen (PGY1 Surgery), October 2021 - present

Faculty Research Mentor

School of Health Professions, BCM, Houston, TX

Ashley Mullen, CPO, MSAT, January 2017 – December 2018

Sarah Keyes, MS, PA-C, January 2017 – present

Cora Rabe, CRNA, DNP, August 2020 – present

#### Career Mentor

Association for Medical Education in Europe (AMEE)

Shoaleh Bigdeli, Iran University of Medical Sciences, 2023 – present

Dario Fernandez, University of Campinas, 2023 – present

Maira Loesch, Pontifical Catholic University of Parana, 2023 – present

#### **Master's Thesis Advisor**

School of Health Professions

Baylor College of Medicine, Houston, TX

Bronwen Boe, (BCM) March 2017 – December 2018

Maxx Miller, (BCM) March 2017 – December 2018

Benjamin Wright, (BCM) March 2017 – December 2018

#### **Fellowship Director**

Fellowship in Surgical Simulation Research

Southwestern Center for Minimally Invasive Surgery (SCMIS)

UT Southwestern Medical Center, Dallas, TX

Ibrahim I. Jabbour, MD (UT Southwestern) July 2014 – June 2015

#### **Dissertation Committees**

Medical University of South Carolina (external committee member)

Krystle Campbell, MS (UTSW) August 2021 – May 2022

University of Texas Medical Branch (external committee member)

Jennifer Perone, MD, (UTMB) July 2017 – 2019

### **E. Faculty Development or Continuing Medical Education**

1. Operating Room Communication & Assessment Course. Department of Surgery, UT Southwestern Medical Center, Dallas, Texas. February – April, 2015.
  - a. Course goals/description: Created a frame-of-reference course for simulation faculty and staff to reliably assess communication skills of general surgery trainees. Developed video-based vignettes to lead discussion and ensure interrater agreement.
  - b. Course developer and presenter
  - c. Preparation time: 10 hours
  - d. Course delivery time: 5 hours
  - e. Number of attendees: 17
2. Frame of Reference Training for Reliable Assessment of Intraoperative Procedural Skills.

Department of Surgery, UT Southwestern Medical Center, Dallas, Texas. December 2015.

- a. Course goals/description: Created video-based course to ensure faculty raters were accurately and reliably rating intraoperative procedural skills among general surgery residents and fellows. Gathered
  - b. Course developer and presenter
  - c. Preparation time: 12
  - d. Course delivery time: 3
  - e. Number of attendees: 5
3. Introduction to the Next Accreditation System and Milestone Evaluations. Department of Surgery, UT Southwestern Medical Center, Dallas, Texas. May 2014 - December 2016 (bi-annual course)
- a. Course goals/description: Created a new department-wide evaluation system to align with Next Accreditation System and rollout of new ACGME milestone assessments. Trained all faculty on how to use new assessments reliably and monitored first six months of use to ensure accurate data capture. Provided refresher training twice per year.
  - b. Course developer and presenter
  - c. Preparation time: 10 hours
  - d. Course delivery time: 2 hours/session
  - e. Number of attendees: 45
4. Teaching in the Operating Room. Department of Surgery, UT Southwestern Medical Center, Dallas, Texas. June 2016 - December 2016 (monthly course)
- a. Course goals/description: Developed an evidence-based, half-day course for surgery faculty to equip them with requisite knowledge and skills for teaching in the operating room. Included small group activities, immersive simulation, and opportunity to receive coaching and feedback from other attendees.
  - b. Course developer and presenter
  - c. Preparation time: 30 hours
  - d. Course delivery time: 5 hrs/course
  - e. Number of attendees: 25
6. Student-led Faculty Development Course. Orthotics-Prosthetics program, Baylor College of Medicine, Houston, Texas. October 2017 - February 2018. (monthly course)
- a. Course goals/description: Mentored a Master's student through creating an evidence-based faculty development course aligning with theoretical frameworks for teaching, learning, and assessment. Measured impact of course on faculty knowledge and teaching behaviors.
  - b. Co-course developer, mentor
  - c. Preparation time: 45 hours
  - d. Course delivery time: 10 hours
  - e. Number of attendees: 5
7. InterviewWise: Structured Interview Training for Surgeons, Multiple Institutions February 2017 - present.
- a. Course goals/description: Developed and delivered half-day course to numerous

programs across the country designed to equip faculty interviewers with knowledge and skills needed to conduct competency-based structured interviews for residency and fellowship applicants. Created audio- and video-based vignettes to ensure all faculty using assessment tools accurately and reliably and to confirm group consensus.

- b. Course developer and presenter
  - c. Preparation time: 80 hours
  - d. Course delivery time: 4 hours/session
  - e. Number of attendees: 450 (as of October 2022)
8. Master Teacher Fellowship Program. Baylor College of Medicine, Houston, Texas. (2013 – present)
- a. Course goals/description: The Master Teachers Fellowship Program (MTFP) is a 24-month fellowship designed to enhance the educational mission of BCM by improving the teaching, learning, and assessment skills of faculty.
  - b. Develop and present sessions of education research, serve as research project reviewer, participate in expert panels.
  - c. Preparation time: 4 hours
  - d. Course delivery time: ~7 hours
  - e. Number of attendees: ~40/session
9. Career Advancement Series. Baylor College of Medicine, Houston, Texas. (2013 – present)
- a. Goals/description: BCM's Career Advancement Series is a professional development opportunity offered to instructors, assistant professors, and associate professors intended to enhance leadership skills and assist with professional and personal goals for advancement.
  - b. Develop and present activities/sessions related to networking, mentorship, and professional advancement. Serve as session facilitator. Participate in networking opportunities.
  - c. Preparation time: 12 hours
  - d. Course delivery time: 1.5 hours/session
  - e. Number of attendees: ~40 per session
10. Education Grand Rounds. Baylor College of Medicine, Houston, Texas. (2013 – present)
- a. Goals/description: Quarterly seminar designed to increase the ability of current and future educators at BCM to understand and apply best practices in teaching, evaluation, and assessment.
  - b. Course developer and director. Organize speakers, facilitate session, create and review session assessments.
  - c. Preparation time: 3 hours/session
  - d. Course delivery time: 1 hour/session
  - e. Number of attendees: ~40/session
11. Baylor Education Research Network (BERNe). Baylor College of Medicine, Houston, Texas. (2018 – present)
- a. Goals/description: Created an institutional network of individuals interested in and pursuing educational research. Organize brainstorming sessions, research presentations, and collaboration announcements.
  - b. Co-creator. Develop inclusive network, create announcements, organize events, session



facilitator and presenter.

- c. Preparation time: 10 hours
- d. Course delivery time: 1 hour/session
- e. Number of attendees: ~20

12. Peer Coach. Baylor College of Medicine, Houston, Texas. (2018 – present)

- a. Goals/description: The BCM peer coaching program is offered to any BCM faculty member who wishes to have his/her educational activities reviewed through direct observation by a trained peer coach
- b. Peer coach (at least 3 times/year)
- c. Preparation time: 3 hours training
- d. Session delivery time: 4 hrs/coachee

13. Inclusion & Excellence Council. Baylor College of Medicine, Houston, Texas. (2018 – present)

- a. Goals/description: The Inclusion and Excellence Council is designed to support BCM's institutional diversity and inclusion goals and to serve in an advisory capacity to the Associate Provost of Institutional Diversity, Inclusion, and Equity. The Council works to maximize the engagement and knowledge of people throughout the BCM community who share a passion for inclusion, diversity, and equity.
- b. Chair of Research Subcommittee (2019), Chair of Education Subcommittee (2020-2021) microaggression assessment lead, facilitator of AAMC's Foundational Principles of Inclusion Excellence workshop, liaison to the School of Health Professions.
- c. Time commitment: ~50 hrs/year

14. BERNe Book Club. Baylor College of Medicine, Houston, Texas. (2019 – present)

- a. Goals/description: Helped establish a book club associated with the Baylor Education Research Network (BERNe) community. Designed to facilitate professional development, discovery, community, and collaboration among faculty across BCM.
- b. Co-director. Organize book selections, develop listserv, facilitate announcements and communications, facilitate book club meetings.
- c. Preparation time: ~5 hours
- d. Course delivery time: 2 hours/session
- e. Number of attendees: ~10/session

15. Educator Bootcamp. Baylor College of Medicine, Houston, Texas. (2019 – present)

- a. Course goals/description: The Educator Bootcamp program is a series of 3-hour sessions offered throughout the year by the Office of Faculty Development. The goal of the program is to equip faculty across BCM with up-to-date knowledge and skills related to succeed in their role as health professions educators.
- b. Participation in expert panels.
- c. Number of attendees: ~50/session

## F. National Workshops

1. Conrad M, Holder M, Ahmed R, Atkinson S, **King A.** Transforming debriefing effectiveness through train-the-trainer format. Workshop conducted at the 12th Annual Conference of the

Society for Simulation in Healthcare, San Diego, CA. January, 2012.

2. Ahmed R, Atkinson SS, Gable BD, **Gardner AK**. Bringing realism to trauma and surgery simulation. Workshop conducted at the 14th Annual Conference of the Society for Simulation in Healthcare, San Francisco, CA. January 28, 2014.
3. Ahmed RA, **Gardner AK**, Hughes P, Kridler CA, Zalewski J, Gable B. High risk simulations in disaster & infectious disease. Workshop conducted at the 15th Annual Conference of the Society for Simulation in Healthcare, New Orleans, LA. January 12-15, 2015.
4. **Gardner AK**, Fernandez G. Speed Dating with the Experts in Surgical Education. Workshop conducted at the Association for Surgical Education Annual Conference. Seattle, WA. April 22-25, 2015.
5. Eggerstedt J, Kim S, Dunkin BJ, **Gardner AK**, et al. Creating curricula for milestone assessment. Workshop conducted at the American College of Surgeon's Accredited Educational Institutes Annual Conference. Chicago, IL. March 13-14, 2015.
6. Marks JM, Pauli E, **Gardner AK**, Dunkin BJ. Skills workshop conducted at the 10<sup>th</sup> Annual SAGES Flexible Endoscopy Course for MIS Fellows. Cleveland, OH. September 11-12, 2015.
7. **Gardner AK**, Rush R, Eggerstedt J. Creating Curricula and Assessment Methods for Complex Communication. Workshop conducted at the American College of Surgeon's Accredited Educational Institutes Annual Conference. Chicago, IL. March 6-8, 2016.
8. Paige JT, **Gardner AK**, Nepomnayshy D, Fitzgibbon S, Widmann W, Acton B, Nicholas C. Incorporating simulation into the residency selection process. Workshop at the Association for Surgical Education Annual Conference. Boston, MA. April 12-15, 2016.
9. **Gardner AK**, Fernandez G. Speed Dating with the Experts in Surgical Education. Workshop conducted at the Association for Surgical Education Annual Conference. Boston, MA. April 12, 2016.
10. **Gardner AK**, Dunkin BJ. Skills workshop conducted at the 11<sup>th</sup> Annual SAGES Flexible Endoscopy Course for MIS Fellows. Houston, TX. September 15-16, 2016.
11. **Gardner AK**, Paige JT, Stefanidis D, Lau J, Dunkin BJ, Ritter EM, Ahmed R, Gee D. Leaders in simulation: Establishing a simulation center and optimizing your resources. Workshop conducted at the Association for Surgical Education Conference. San Diego, CA. April 21, 2017.
12. **Gardner AK**, Dort J, Paige JT. An Introduction to Teaching in the OR using the Briefing - Intraoperative Teaching - Debriefing model. Workshop conducted at the Association for Surgical Education Conference. San Diego, CA. April 21, 2017.
13. Gee D, Fernandez G, **Gardner AK**, Aulet T, Paige JT. There's no "I" in Teamwork: An interactive workshop on principles and methodologies related to evaluating non-technical skills in surgery. Workshop conducted at the Association for Surgical Education Conference. San Diego, CA. April 21, 2017.
14. **Gardner AK**, Paige JT, Stefanidis D, Lau J, Dunkin BJ, Ritter EM, Ahmed R, Gee D. Leaders in simulation: Establishing a simulation center and optimizing your resources. Workshop conducted at the 18th Annual Conference of the Society for Simulation in Healthcare, Los Angeles, CA.

January 21, 2018.

15. Gee D, **Gardner AK**. Building your state-of-the-art simulation curriculum: Best strategies. Workshop conducted at the Society of American Gastroenterologists and Endoscopic Surgeons (SAGES) Annual Conference. Seattle, WA, April 11, 2018.
16. **Gardner AK**, Paige JT, Stefanidis D, Lau J, Dunkin BJ, Ritter EM, Ahmed R, Gee D. Leaders in simulation: Establishing a simulation center and optimizing your resources. Workshop conducted at the Association for Surgical Education Conference. Austin, TX. April 30, 2018.
17. Costa PE, Cavanaugh KJ, Dunkin BJ, **Gardner AK**. InterviewWise: A Primer on Implementing Structured Interviews at your Program to Avoid Common Mistakes & Biases and Capture Critical Candidate Competency Data. Workshop conducted at the Association for Surgical Education Conference. Austin, TX. April 30, 2020.
18. Costa PE, Cavanaugh KJ, Dunkin BJ, **Gardner AK**. Incorporating structured interviews to maximize utility, optimize efficiency, and avoid biases. Workshop conducted at the Association of Program Directors in Surgery (APDS) annual conference. Seattle, WA. May 1, 2020.
19. **Gardner AK**, Pillow MT, Castillo J, Hysong S. Workshop conducted at the Accreditation Council for Graduate Medical Education (ACGME) Diversity, Equity, & Inclusion Officers Forum. June 14, 2023.
20. **Gardner AK**, Pillow MT, Castillo J, Hysong S. Advanced Feedback Techniques: Creating and Inclusive Environment Through Feedback. Workshop conducted at the Accreditation Council for Graduate Medical Education (ACGME) Annual Education Conference. March 7-9, 2024. Orlando, FL.

### Podium Presentations (International)

1. **King A**, Usher-Perez A, Lord RG, Hall RJ. Examining relative perceptions of ethical and abusive leadership: Does context matter? Podium presentation at the 3<sup>rd</sup> Annual Meeting of the Institute of Work Psychology International Conference, Sheffield, UK. June 2012.
2. **King A**, Levy PE. Politics is neither good nor bad, but thinking makes it so: The role of causal attributions in the perceptions of politics – well-being relationship. Podium presentation at the 3<sup>rd</sup> Annual Meeting of the Institute of Work Psychology International Conference, Sheffield, UK. June 2012.
3. **Gardner AK**, Dunkin BJ. Implementing an efficient and effective evidence-based selection program into surgical training. Podium presentation at the 2<sup>nd</sup> International Selection in the Health Professions Conference. Melbourne, Australia. April 11-13, 2018.
4. **Gardner AK**, Dunkin BJ. What screening tools can be used to predict success in surgical training? An examination of validity evidence for personality, emotional intelligence, and situational judgment tests. Podium presentation at the 2<sup>nd</sup> International Selection in the Health Professions Conference. Melbourne, Australia. April 11-13, 2018.
5. **Gardner AK**, Tobin S, Dunkin BJ. How we select our surgeons across the world: Processes, Outcomes, and Opportunities for Improvement. Symposium conducted at the 2<sup>nd</sup> International

Selection in the Health Professions Conference. Melbourne, Australia. April 11-13, 2018.

6. **Gardner AK.** We're doing it all wrong! Selection methods must be institution specific. Podium presentation at the International Association for Medical Education (AMEE). Basel, Switzerland. August 26, 2018.
7. **Gardner AK,** Cavanaugh KJ, Willis RE, Dunkin BJ. Is reliance on the USMLE for residency screening at odds with efforts to enhance diversity among the surgical workforce? Podium presentation at the International Association for Medical Education (AMEE). Vienna, Austria. August 24-28, 2019.
8. **Gardner AK,** Cavanaugh KJ, Dunkin BJ. Like begets like: How the diversity of faculty within surgery training programs impacts which applicants are invited to interview. Podium presentation at the 2019 International Conference on Residency Education (ICRE). Ottawa, Canada. September 27-29, 2019.
9. **Gardner AK,** Weller J, Spilberg H. Meet the editor: Tips & tricks for publishing and reviewing in the BMJ Simulation journal. Podium presentation at the 2019 Association for Simulated Practice in Healthcare (ASPiH) annual conference. Belfast, Ireland. November 4-6, 2019.
10. **Gardner AK,** Paige JT, Weller J, Spilberg H. How to critically review a paper and know what journals are looking for. Podium presentation at the 2019 Association for Simulated Practice in Healthcare (ASPiH) annual conference. Belfast, Ireland. November 4-6, 2019.
11. Costa P, Cavanaugh KJ, Dunkin BJ, **Gardner AK.** Creating equitable opportunities and enhancing applicant experiences through structured interviews. AMEE Virtual Conference. September 7-9, 2020.
12. **Gardner AK,** Willis RE. Assessing passion for the profession among students pursuing surgical careers. AMEE Virtual Conference. August 27-30, 2021.
13. **Gardner AK & Costa PL.** Creating a surgery-specific situational judgment test for applicant screening: Results from a five-year multi-institutional journey. Podium presentation at the Association for Medical Education in Europe (AMEE). Lyon, France. August 27-31, 2022.
14. **Gardner AK,** Costa PL, & Dunkin BJ. Development of the SurgSJT: A Five Year, Multi-Institutional Journey to Create a Generalizable Situational Judgment Test for Surgical Training. International Conference on Residency Education (ICRE). Montreal, Quebec. October 27-29, 2022.
15. **Gardner AK,** Rodgers D, Steinert YE, Davis RC, Condrion C, Peterson DT, Rohra A, Viggers S, Eppich W, Reedy G. Mapping the terrain of faculty development for simulation: Results of a scoping review. Podium presentation at the 7<sup>th</sup> International Conference on Faculty Development in the Health Professions. Glasgow, Scotland. August 26-27, 2023.
16. **Gardner AK,** Pillow MT, Castillo J, Elliott A, Hysong S. Promoting equitable learning environments through participation in an advanced feedback curriculum. Podium presentation at the 7<sup>th</sup> International Conference on Faculty Development in the Health Professions. Glasgow, Scotland. August 26-27, 2023.

17. Chen J, Costa PL, **Gardner AK**. Going Above and Beyond with SJTs: Impact of Applicant Characteristics on Open-Response SJT Participation. Podium presentation at the Association for Medical Education in Europe (AMEE). Glasgow, Scotland. August 27-31, 2023.
18. **Gardner AK**, Costa P. Predicting multi-dimensional performance in postgraduate performance in postgraduate medical education with situational judgment tests. Ottawa Conference on the Assessment of Competence in Medicine and Healthcare Professions, Melbourne, VIC, Australia. February 20-24, 2024.

### Podium Presentations (National)

19. Rosen CC, Slater D, King T, **King, A**. Measuring idiosyncratic work arrangements: Development and validation of the ex-post I-deals scale. Podium presentation at the 68<sup>th</sup> Annual Meeting of the Academy of Management, Anaheim, CA. August, 2008.
20. **King, A**. Perceptions of Politics, Proactive Personality, and Pressures at Work. Podium presentation at the 30<sup>th</sup> Annual Industrial Organizational/Organizational Behavior (IOOB) Graduate Conference, Illinois Institute of Technology, Chicago, IL. March, 2009.
21. **King A**, Conrad MA. Using theory to design and evaluate simulated interprofessional education programs. Podium presentation at the 12<sup>th</sup> Annual Conference of the Society for Simulation in Healthcare, San Diego, CA. January, 2012.
22. Conrad M, Holder M, Ahmed R, Atkinson S, **King A**. Transforming debriefing effectiveness through train-the-trainer format. Presentation conducted at the 12<sup>th</sup> Annual Conference of the Society for Simulation in Healthcare, San Diego, CA. January, 2012.
23. **King A**, Holder M, Ahmed RA. Error management training in health professions education. Podium presentation at the 13<sup>th</sup> Annual Conference of the Society for Simulation in Healthcare, Orlando, FL. January, 2013.
24. Ahmed R, Atkinson SS, Gable BD, **Gardner AK**. Bringing realism to trauma and surgery simulation. Presentation conducted at the 14<sup>th</sup> Annual Conference of the Society for Simulation in Healthcare, San Francisco, CA. January 28, 2014.
25. **Gardner AK**, Ahmed RA. Using cognitive psychology and simulation training to enhance surgical team performance. Podium presentation at Surgical Forum, 101<sup>st</sup> Annual Clinical Congress of the American College of Surgeons, San Francisco, CA. Oct 29, 2014.
26. Korndorffer JR, **Gardner AK**, Haque MI, Johnston MJ, Paige, JT. Use of simulation to improve the perioperative system. Panel presentation at the 15<sup>th</sup> Annual Conference of the Society for Simulation in Healthcare, New Orleans, LA. January 12-15, 2015.
27. Ahmed RA, **Gardner AK**, Hughes P, Kridler CA, Zalewski J, Gable B. High risk simulations in disaster & infectious disease. Presentation conducted at the 15<sup>th</sup> Annual Conference of the Society for Simulation in Healthcare, New Orleans, LA. January 12-15, 2015.
28. **Gardner AK**, Willis RE, Dunkin BJ, Van Sickle KR, Brown KM, Truitt MS, Uecker JM, Gentry LG, Scott DJ. A multicenter needs assessment for improvements in MIS and flexible endoscopy

training for surgery residents. Podium presentation at the 54<sup>th</sup> Annual Meeting of the North Texas Chapter of the American College of Surgeons. Dallas, TX. February 20-21, 2015.

29. **Gardner AK**, Clanton J, Jabbour II, Scott DJ, Scott L, Russo MA. An examination of the “seductive details effect” in acquisition and transfer of laparoscopic suturing skills. **Plenary** podium presentation at the American College of Surgeon’s Accredited Educational Institutes Annual Conference. Chicago, IL. March 13-14, 2015.
30. **Gardner AK**, AbdelFattah K, Wiersch J, Ahmed RA, Willis RE. Embracing errors in simulation-based training: The impact of error training on retention and transfer of central venous catheter skills. Podium presentation at the 15<sup>th</sup> Annual Meeting of the Association of Program Directors in Surgery. Seattle, WA. April 21-22, 2015.
31. **Gardner AK**, Diesen D, Hogg D, Huerta S. The impact of goal setting and goal orientation on performance during a clerkship surgical skills training program. **Plenary** podium presentation at the Association for Surgical Education Annual Conference. Seattle, WA. April 22-25, 2015.
32. **Gardner AK**, Kosemund M, Martinez J. Examining the feasibility and predictive validity of the SAGAT tool to assess situation awareness among surgical trainees. Podium presentation at Surgical Forum, 102<sup>nd</sup> Annual Clinical Congress of the American College of Surgeons, Chicago, IL. October 4-8, 2015.
33. **Gardner AK**, Russo MA, Jabbour II, Kosemund M, Hogg D, Scott DJ. Assessment and reliability of general surgery residents’ intraoperative communication skills. Podium presentation at Surgical Forum, 102<sup>nd</sup> Annual Clinical Congress of the American College of Surgeons, Chicago, IL. October 4-8, 2015.
34. **Gardner AK**, Ritter EM, Fernandez G, Dunkin BJ, Ahmed R, Paige JT. Choosing trainees: To screen or not to screen using simulation. Panel presentation at the 16<sup>th</sup> Annual Conference of the Society for Simulation in Healthcare, San Diego, CA. January 16-20, 2016.
35. **Gardner AK**, Scott DJ, AbdelFattah KR. Do great teams think alike? An examination of team mental models and their impact on team performance. Podium presentation at the American College of Surgeon’s Accredited Educational Institutes Annual Conference. Chicago, IL. March 6-8, 2015.
36. **Gardner AK**, Rush R, Eggerstedt J. Creating Curricula and Assessment Methods for Complex Communication. Workshop conducted at the American College of Surgeon’s Accredited Educational Institutes Annual Conference. Chicago, IL. March 6-8, 2016.
37. Paige JT, **Gardner AK**, Johnston M, Korndorffer JR, Haque MI, Acton R, Nepomnayshy D, Stefanidis, D. Using simulation to improve quality and safety in surgical care. Panel presentation at the Society of American Gastrointestinal and Endoscopic Surgeons, Boston, MA. March 16-20, 2016.
38. **Gardner AK**, Marks JM, Pauli EM, Majumder A, Dunkin BJ. Changing attitudes and improving skills: Demonstrating the value of the SAGES Flexible Endoscopy Course for fellows. Podium presentation at the Society of American Gastrointestinal and Endoscopic Surgeons, Boston, MA. March 16-20, 2016.

39. **Gardner AK**, Scott DJ, Willis RE, Van Sickle K, Truitt MS, Uecker J, Marks JM, Dunkin BJ. Is current surgery resident and GI fellow training adequate to pass FES? Podium presentation at the Society of American Gastrointestinal and Endoscopic Surgeons, Boston, MA. March 16-20, 2016.
40. Clanton J, **Gardner AK**, Subichin M, Alvanah P, Hardy W, Shah A, Porter J. Patient Hand-off Initiation and Evaluation (PHONE) Study: A Randomized trial of patient handoff methods. Podium presentation at the Association for Surgical Education Annual Conference. Boston, MA. April 12-15, 2016.
41. **Gardner AK**, Kosemund M, Hogg D, Heymann A, Martinez J. Setting goals, not just roles: Improving teamwork through goal-focused debriefings. **Plenary** podium presentation at the Association for Surgical Education Annual Conference. Boston, MA. April 12-15, 2016.
42. Watanabe Y, Nepomnayshy D, **Gardner AK**, Fitzgibbons SC, Ghaderi I, Alseidi A, Stefanidis D, Paige JT, Seymour N, McKendy K, Bilgic E, Deal S, Vassiliou MC. Multicenter proficiency benchmarks for an advanced laparoscopy surgery curriculum. Podium presentation at the Association for Surgical Education Annual Conference. Boston, MA. April 12-15, 2016.
43. **Gardner AK**, Scott DJ. Repaying in kind: The reciprocity effect for faculty and resident evaluations. Podium presentation at the 16<sup>th</sup> Annual Meeting of the Association of Program Directors in Surgery. Boston, MA. April 15-17, 2016.
44. Al Fayyadh MJ, Heller SF, Rajab TK, **Gardner AK**, Bloom JP, Rawlings JA, Smink DS, Farley DR, Willis RE, Dent DL. Predicting success of preliminary surgical residents: A multi-institutional study. Podium presentation at the 16<sup>th</sup> Annual Meeting of the Association of Program Directors in Surgery. Boston, MA. April 15-17, 2016.
45. Nassour I, Spalding MC, Hynan L, **Gardner AK**, Williams BH. The surgeon-performed ultrasound: A curriculum to improve surgical residents' basic ultrasound knowledge and skills. Podium presentation at the Association for Academic Surgery (AAS) annual meeting. Las Vegas, NV. February 7-9, 2017.
46. AbdelFattah K, Spalding M, Leshikar D, **Gardner AK**. Team-based simulations for new surgeons: Does early and often make a difference? Podium presentation at the Annual American College of Surgeons (ACS) Surgical Simulation Meeting. Chicago, IL. March 17, 2017.
47. **Gardner AK**, Ujiki MB, Dunkin BJ. Passing the Fundamentals of Endoscopic Surgery (FES) exam: Linking specialty choice and attitudes about endoscopic surgery to success. Podium presentation at the Society of American Gastrointestinal and Endoscopic Surgeons (SAGES). Houston, TX. March 24, 2017.
48. Ritter EM, Taylor ZA, Wolf KR, Franklin BR, Placek SB, Korndorffer JR, **Gardner AK**. Simulation-based mastery learning for endoscopy using the endoscopy training system: A strategy to improve endoscopic skills and prepare for the Fundamentals of Endoscopic Surgery (FES) manual skills exam. Podium presentation at the Society of American Gastrointestinal and Endoscopic Surgeons (SAGES). Houston, TX. March 24, 2017.

49. AbdelFattah KR, Favors B, Choti MA, **Gardner AK**. The impact of an intraoperative feedback and assessment tool on faculty teaching behaviors. **Plenary** podium presentation at the 17<sup>th</sup> Annual Meeting of the Association of Program Directors in Surgery (APDS). San Diego, CA. April 18, 2017.
50. Joshi K, Hernandez J, Martinez J, AbdelFattah K, **Gardner AK**. Should they stay or should they go now? Exploring the impact of stable versus dynamic team composition on interprofessional team training outcomes. Podium presentation at the Association for Surgical Education (ASE) Conference. San Diego, CA. April 20, 2017.
51. Franklin BR, Placek SB, **Gardner AK**, Korndorffer JR, Wagner MD, Pearl JP, Ritter EM. Preparing for the American Board of Surgery Flexible Endoscopy Curriculum: Development of multi-institutional proficiency-based training standards and pilot testing of a simulation based mastery learning curriculum for the Endoscopy Training System. Podium presentation at the Association for Surgical Education (ASE) Conference. San Diego, CA. April 20, 2017.
52. **Gardner AK**, Waters V, McLaughlin RJ. What do faculty in health professions need to be competent educators? Results from a school-wide needs assessment. Podium presentation at the Texas Association of Schools of Allied Health Professions (TSAHP) annual meeting. Houston, TX. September 21-22, 2017.
53. **Gardner AK**, Mullen A. Is there a dark side to interprofessional education? An exploration of interprofessional learning on self-competency and performance during clinical training. Podium presentation at the 50<sup>th</sup> annual meeting of the Association of Schools of Allied Health Professions (ASAHP). San Antonio, TX. October 18-20, 2017.
54. **Gardner AK**, Waters V, McLaughlin RJ. What do faculty in health professions need to be competent educators? Results from a school-wide needs assessment. Podium presentation at the 50<sup>th</sup> annual meeting of the Association of Schools of Allied Health Professions (ASAHP). San Antonio, TX. October 18-20, 2017.
55. Miller M, Mullen A, **Gardner AK**. What clinical rotation factors impact resident success? An examination of autonomy, patient interactions, and learning objectives. Podium presentation at the 50<sup>th</sup> annual meeting of the Association of Schools of Allied Health Professions. San Antonio, TX. October 18-20, 2017.
56. **Gardner AK**, Timberlake MD, Dunkin BJ. Faculty development for the operating room: An examination of the effectiveness of an intraoperative teaching course for surgeons. Podium presentation at the 104<sup>th</sup> Annual Clinical Congress of the American College of Surgeons, San Diego, CA. October 22-26, 2017.
57. **Gardner AK**, Dunkin BJ. Applying the science of selection to surgical fellowships: An examination of feasibility, efficiency, and faculty perceptions. Podium presentation at the South Texas Chapter of the American College of Surgeons. Houston, TX. February 22-24, 2018.
58. **Gardner AK**, AbdelFattah K. Facilitating accurate team self-assessments: Can simulation play a role? Podium presentation at the Annual ACS Surgical Simulation Summit. Chicago, IL March 16-17, 2018.



59. Ritter EM, Lineberry M, Hashimoto DA, Gee D, Guzzetta AA, Scott DJ, **Gardner AK**. Simulation-based mastery learning significantly reduces gender-based performance differences on the Fundamentals of Endoscopic Surgery (FES) performance examination. Presentation at the 2019 annual meeting of the Society of American Gastrointestinal and Endoscopic Surgeons (SAGES). March 23, 2018.
60. **Gardner AK**, Dunkin BJ. Applicant perceptions of new selection systems for surgical training: Selection science doesn't "scare away the good ones." Podium presentation at the Association for Surgical Education (ASE) annual meeting. Austin, Texas, May 1, 2018.
61. **Gardner AK**, Dort J, Lau JN, Harrington D. Resident attrition: Can better selection systems help fix our issues? Panel presentation conducted at the Association for Surgical Education Conference & Association of Program Director Conference. Austin, TX. May 3, 2018.
62. Steinemann S, **Gardner AK**, Aulet T, Fitzgibbons S, Campbell A, Acton R. ACS/ASE medical student simulation-based surgical skills curriculum: Alignment with entrustable professional activities. Podium presentation at the Association for Surgical Education (ASE) annual meeting. Austin, Texas, May 2, 2018.
63. Dackiw A, **Gardner AK**, Hogg D, Diesen D, Sharma R, Huerta S. Evolution of a preparation for surgery residency course: 10 year experience and transition to the ACS/APDS/ASE Resident Prep Curriculum. Podium presentation at the Association for Surgical Education (ASE) annual meeting. Austin, Texas, May 3, 2018.
64. Nepomnayshy D, **Gardner AK**, et al. Advanced laparoscopic skills: Understanding the relationship between simulation-based practice and clinical performance. Podium presentation at the Association for Surgical Education (ASE) annual meeting. Austin, Texas, May 3, 2018.
65. **Gardner AK**, Smink DS, Scott BG, Korndorffer JR, Harrington DT, Ritter EM. Money talks: How much are we spending on resident selection? Podium presentation at the Association of Program Directors in Surgery (APDS) Annual Meeting. Austin, Texas. May 4, 2018.
66. Wright DB, Mullen A, **Gardner AK**. The effectiveness of student participation in faculty development. Podium presentation at the Texas Association of Schools of Allied Health Professions (TSAHP) annual meeting. San Antonio, TX. September 21-22, 2018.
67. Wright DB, Mullen A, **Gardner AK**. Student-led faculty development: Must we mind the gap? Podium presentation at the 51<sup>st</sup> annual meeting of the Association of Schools of Allied Health Professions. St. Petersburg, FL. October 18-20, 2018.
68. **Gardner AK**, Cavanaugh KJ, Willis RE, Dent D, Reinhart H, Truitt M, Scott BG, Dunkin BJ. Should we agree to disagree? Efforts to create a multi-institutional applicant screening tool for surgery residency. Podium presentation at the South Texas American College of Surgeons Annual Meeting. Austin, TX. February 7-9, 2019.
69. Ritter EM, **Gardner AK**, Dunkin BJ, Schultz L, Feldman L. Video based assessment for laparoscopic fundoplication: Initial development of a robust tool for operative performance

assessment. Podium presentation at the Society of American Gastrointestinal and Endoscopic Surgeons (SAGES). Baltimore, MD. April 5, 2019.

70. Cavanaugh KJ, Dunkin BJ, Willis RE, **Gardner AK**. Is beauty in the eye of the beholder? Differences in surgical training program preferences among women and minorities. Podium presentation at the Association for Surgical Education Annual Meeting. Chicago, IL. April 25-27, 2019.
71. **Gardner AK**, Cavanaugh KJ, Willis RE, Dent D, Reinhart H, Truitt M, Scott BG, Dunkin BJ. Great expectations? Future competency requirements among candidates entering surgery training. Podium presentation at the Association for Surgical Education Annual Meeting. Chicago, IL. April 25-27, 2019.
72. **Gardner AK**. Can better selection tools help us achieve our diversity goals in postgraduate medical education? **Plenary** podium presentation at the 15<sup>th</sup> Annual AAMC Health Workforce Research Conference. Alexandria, VA. May 1-3, 2019.
73. **Gardner AK**, Dracar SJ, Malmberg E, Blakely T. Barriers to advancement: An exploration of frequency and type of microaggressions at a health sciences university. Podium presentation at the GFA GWIMS Joint Professional Development Conference, Chicago, IL. July 11-13, 2019.
74. **Gardner AK**. Meeting mania: A needs assessment of meeting quality in a School of Health Professions. Podium presentation at the 2019 Association of Schools of Allied Health Professions (ASAHP) Annual Conference, Charleston, SC. October 16-18, 2019.
75. **Gardner AK**, Cavanaugh KJ, Willis RE, Dunkin BJ. Like begets like: How the diversity of subject matter experts impact subgroup differences on residency screening assessments. Podium presentation at the American College of Surgeons (ACS) Annual Meeting. San Francisco, CA. October 30, 2019.
76. **Gardner AK**, Cullen MJ, Dore, K, Davidson H, Zhou C, Marcus-Blank B, Sackett P, Naemi, B, Dunleavy D. Opportunities and challenges in using SJTs in Medical Education. Podium presentation at the Society of Industrial and Organizational Psychology (SIOP) Annual Meeting, Austin, Texas. April 23, 2020.
77. **Gardner AK**, Kinney TB, Slezak TJ, Mecca JT, Hardy JH, Carr AE, Sloan M. The who, what, when, and where of candidate feedback. Podium presentation at the Society of Industrial and Organizational Psychology (SIOP) Annual Meeting, Austin, Texas. April 23, 2020.
78. **Gardner AK**, Prewett MS, Arnold JD, Brannick MT, Miller EP. Assessments in a healthcare setting: Challenges and opportunities. Podium presentation at the Society of Industrial and Organizational Psychology (SIOP) Annual Meeting, Austin, Texas. April 24, 2020.
79. **Gardner AK**, Fletcher K. I-Os in healthcare: Exploring opportunities for practice and research. Podium presentation at the Society of Industrial and Organizational Psychology (SIOP) Annual Meeting, Austin, Texas. April 25, 2020.
80. Cavanaugh KJ, Costa PE, Dunkin BJ, **Gardner AK**. Implementing structured interviews into

residency selection: Does it help and do applicants notice? Podium presentation at the Association of Surgical Education (ASE) virtual meeting. May 2, 2020.

81. Costa PE, Beckman M, Flynn W, Harris L, Hoffman A, Lukan J, Rothstein DH, **Gardner AK**, Cavanaugh KJ, Woods A, Dunkin BJ, Schwaitzberg SD. Dissecting a department of surgery: Exploring organizational culture and competency expectations. Podium presentation at the Association of Surgical Education (ASE) virtual annual meeting. August 27, 2020.
82. Costa PE, Cavanaugh KJ, Dunkin BJ, **Gardner AK**. Capturing the candidate experience: Exploring applicant reactions to online residency screening assessments. Podium presentation at the Association of Program Directors in Surgery (APDS) virtual annual meeting. May 2, 2020.
83. **Gardner AK**, Willis RE. Measuring the fire in their hearts: Assessing passion for the profession among entering surgical trainees. Podium presentation at the Association of Program Directors in Surgery (APDS) annual meeting. Boston, MA. April 28, 2021.
84. Rabe C, Lopez K, DiBello S, Riconda D, Love E, Cheng S, Ng L, Venkataramini S, McLaughlin R, **Gardner AK**. True things about determining your school's diversity, equity, and inclusion needs. Society for Advancement of Health Professions. Galveston, TX. Sept 17, 2021.
85. Lund SD, D'Angelo J, Stulak J, **Gardner AK**, Rivera M. Effect of formative compared to summative simulated skills assessments on general surgery resident motivation. Podium presentation at the Association for Surgical Education (ASE) annual meeting. San Antonio, TX. May 2-5, 2022.
86. Chen J, Costa PE, **Gardner AK**. Use of feedback orientation scale for selection of applicants to general surgery residency. Podium presentation at the Association for Surgical Education (ASE) annual meeting. San Antonio, TX. May 2-5, 2022.
87. **Gardner AK**, Costa PE, Willis RE. Getting on the same page: The impact of interviewer education and structured interviews on interrater agreement in residency interviews. Podium presentation at the Association of Program Directors in Surgery (APDS) annual meeting. San Antonio, TX. May 4-6, 2022.
88. Chen J, Costa PE, **Gardner AK**. Exploring trends in organizational culture perceptions among faculty and trainees. Presentation at the Association of Accredited Graduate Medical Education (ACGME) annual meeting. Nashville, TN. February 25, 2023.
89. Chen J, Costa PE, **Gardner AK**. Maximizing standardization while ensuring equity." Podium presentation at the Association of Program Directors in Surgery (APDS) annual meeting. San Diego, CA. April 11- 13, 2023.
90. Chen J, **Gardner AK**. Going above and beyond with SJTs: Impact of applicant characteristics on open-response SJT participation. Podium presentation at the Association for Surgical Education in Surgery (ASE) annual meeting. San Diego, CA. April 13-15, 2023.
91. Chen J, Costa PE, **Gardner AK**. Do you see what I see? Exploring trends in organizational culture perceptions across surgery residency programs. Podium presentation at the Association for

Surgical Education in Surgery (ASE) annual meeting. San Diego, CA. April 13-15, 2023.

92. Rose SR, **Gardner AK**, Friedman E. Cups of coffee to address professionalism concerns: Lessons learned from a ten-year experience. Podium presentation at the American Board of Medical Specialties (ABMS) annual meeting. Chicago, IL. September 19-21, 2023.
93. Rose SR, **Gardner AK**, Friedman E. Power of Professionalism (POP) awards: A low-cost, collaborative strategy to validate and amplify positive professionalism. Podium presentation at the American Board of Medical Specialties (ABMS) annual meeting. Chicago, IL. September 19-21, 2023.
94. Carr, A. **Gardner AK**, Harrison C, Schaefer M, Schwatka N, Doverspike D. Maximizing engagement in healthcare. Society for Industrial and Organizational Psychology annual meeting. Chicago, IL. April 17-20, 2024.
95. Chen J, Keyes SA, DeGregorio V, **Gardner AK**. Enhancing perceptions of social support and belongingness in surgery residency programs. Association for Program Directors in Surgery (APDS) annual meeting. Orlando, FL. April 25-27, 2024.

#### Poster Presentations (International)

1. **Gardner AK**, Dunkin BJ. Applicant perceptions of new selection systems for surgical training in the United States. Poster presentation at the 2<sup>nd</sup> International Selection in the Health Professions Conference. Melbourne, Australia. April 11-13, 2018.
2. **Gardner AK**, Cavanaugh KJ, Dunkin BJ. Gender bias among professional surgical educators: Are we aware of it and how do we handle it? Poster presentation at the 2018 International Conference on Surgical Education & Training (ICOSSET). Edinburgh, Scotland. March 21, 2019.

#### Poster Presentations (National)

3. **King, A**. Is the view better from the top? Placing perceptions of politics outcomes in a hierarchical context. Poster presented at the 60<sup>th</sup> Annual Meeting of the Ohio Psychological Association, Columbus, OH. October, 2009.
4. **King A**, Elicker JD. Perceptions of politics, proactive personality, and performance. Poster presented at the 25<sup>th</sup> Annual Meeting of the Society of Industrial and Organizational Psychology, Atlanta, GA. April, 2010.
5. **King A**, Hill S, Levy PE. Peer reactions to impression management. Poster presented at the 119<sup>th</sup> Annual Conference of the American Psychological Association, Washington, D.C. August, 2011.
6. Hill SC, **King A**. Follower dependency: the role of personality, self-concept clarity, and self-monitoring. Interactive poster session conducted at the 27<sup>th</sup> Annual Meeting of the Society of Industrial and Organizational Psychology, San Diego, CA. April, 2012.
7. Clanton J, **King A**, Mellert L, Cheung M, George RL. A scalpel named desire: The effect of

intrinsic motivation on medical students. Poster presented at The Association for Surgical Education Annual Conference. Orlando, FL. April, 2013.

8. Clanton J, **Gardner AK**, McAlvanah P, Porter J. Patient Hand-Off iNItiation and Evaluation (PHONE study). Poster presented at Summa Postgraduate Day, Akron, OH. June 15, 2013.
9. Ahmed RA, Atkinson SA, Gable BD, Yee J, **Gardner AK**. Coaching from the sidelines: examining the impact of telebriefing in simulation-based training. Poster presented at the 15<sup>th</sup> Annual Conference of the Society for Simulation in Healthcare, New Orleans, LA. January 12-15, 2015.
10. Cooper J, Paige JT, **Gardner AK**. Faculty development practices at American College of Surgeons Accredited Educational Institutes. Poster presented at the 8<sup>th</sup> Annual Meeting of the Consortium of ACS-Accredited Education Institutes, Chicago, IL. March 13-14, 2015.
11. **Gardner AK**, Willis RE, Dunkin BJ, Van Sickle KR, Brown KM, Truitt MS, Uecker JM, Gentry LG, Scott DJ. A multicenter needs assessment for improvements in MIS and flexible endoscopy training for surgery residents. Poster presented at the Society of American Gastrointestinal and Endoscopic Surgeons, Nashville, TN. April 16-17, 2015.
12. Kirkendall S, **Gardner AK**, Rege RV. Long term follow-up of a validated robotic surgery training program. Poster presentation at the Society of American Gastrointestinal and Endoscopic Surgeons, Boston, MA. March 16-20, 2016.
13. Do FN, Gituma G, Harrison R, Ambardekar A, Olson D, Abdulkadir K, **Gardner AK**, Keebler JR, Sheng J, Lowrey T, Phelps E, Grelich P, Lynch I, Guttman O, McBroom M. Building high-functioning teams to spread handoffs and transitions: Use of in situ simulation and observer training. Shared Vision Conference, UT Southwestern Medical Center, Dallas, TX. May 2016.
14. Taylor ZA, Wolf KR, **Gardner AK**, Placek SB, Franklin BR, Pearl JP, Ritter EM. Performance on a physical endoscopic simulation platform predicts performance on the Fundamentals of Endoscopic Surgery (FES) manual skills exam. Poster presentation at the 10<sup>th</sup> Annual American College of Surgeons Surgical Simulation Conference. Chicago, IL. March 17-18, 2017.
15. Jabbour II, Stefanidis D, **Gardner AK**. Coaching for surgical skill development: Stressful but effective. Poster presentation at the Society of American Gastrointestinal and Endoscopic Surgeons (SAGES). Houston, TX. March 24, 2017.
16. **Gardner AK**, Ali AB, Ritter EM, Ujiki MB, Dunkin BJ. Can the Endoscopy Training System (ETS) be used as a screening tool to predict who will pass the Fundamentals of Endoscopic Surgery (FES) examination? Poster presentation at the Society of American Gastrointestinal and Endoscopic Surgeons (SAGES). Houston, TX. March 24, 2017.
17. **Gardner AK**, Mullen A. Is there a dark side to interprofessional education? An exploration of interprofessional learning on self-competency and performance during clinical training. Poster presentation at the Baylor College of Medicine Academy of Distinguished Educator's Annual Showcase of Educational Scholarship. Houston, TX. September 29, 2017.
18. Boe B, **Gardner AK**. Examining the competency of recent graduates of an orthotics and

prosthetics training program. Poster presentation at the Baylor College of Medicine Academy of Distinguished Educator's Annual Showcase of Educational Scholarship. Houston, TX. September 29, 2017.

19. Boe BE, **Gardner AK**. Examining the competency of recent graduates of orthotics and prosthetics training. Poster presentation at the 50<sup>th</sup> annual meeting of the Association of Schools of Allied Health Professions. San Antonio, TX. October 18-20, 2017.
20. Bradley S, Utay J, **Gardner AK**, Mullen A. Teaching behaviors in clinical preceptors: Do they matter? Poster presentation at the 50<sup>th</sup> annual meeting of the Association of Schools of Allied Health Professions. San Antonio, TX. October 18-20, 2017.
21. Melvin M, **Gardner AK**, Mullen A. Documentation diligence: The effect of logging encounters on performance in residency. Poster presentation at the 50<sup>th</sup> annual meeting of the Association of Schools of Allied Health Professions. San Antonio, TX. October 18-20, 2017.
22. Boe BE, Mullen A, **Gardner AK**. Examining the Competency of Recent Graduates of an Orthotics and Prosthetics Training Program. Poster Presented at the American Academy of Orthotists and Prosthetists 44th Annual Meeting & Symposium. New Orleans. February 14-17, 2018
23. Keyes SA, **Gardner AK**. Integrating a lifestyle medicine curriculum into physician assistant programs. Poster presentation at the 2018 Physician Assistant Education Association Education Forum. Anaheim, CA. October 26, 2018.
24. Christner J, Smith C, McLaughlin RJ, **Gardner AK**, Harris TB, Friedman E, Monroe A, Coleman N, Purkiss JA. Addressing the learning environment for diverse learners at a health sciences university: Insights from an interschool institutional approach. Poster presentation at the 2019 ChangeMedEd Conference; Chicago, IL. September 18-21, 2019.
25. Chen J, Costa PE, **Gardner AK**. Exploring trends in organizational culture perceptions among faculty and trainees. Presentation at the Association of Accredited Graduate Medical Education (ACGME) annual meeting. February 25, 2023.

#### IV. EDUCATIONAL QUALITY IMPROVEMENT

1. Student Mistreatment Task Force. Baylor College of Medicine, Houston, Texas. (2013 – 2023)
  - a. Goals/description: This task force was created to monitor and ensure a safe and supportive learning environment for students across all schools at BCM.
  - b. School representative for campus-wide meetings, mistreatment evaluation lead for the School of Health Professions, project organizer for multi-school assessment aggregation and review.
  - c. Time commitment: 20 hrs/year
2. Accreditation Councils. School of Health Professions, Houston. Texas. (2013 – 2023)
  - a. Goals/description: Monitor and review assessment strategies to ensure compliance with professional accreditation requirements for each of the four degree-granting programs within the School of Health Professions. Work with each program during

self-study, material submission, and site visits to ensure understanding, organization, and compliance.

3. Education Mission Strategic Planning. Baylor College of Medicine, Houston, Texas. (2018 – 2023)
  - a. Goals/description: Led a six-month strategic planning process to align the School of Health Professions with newly-defined education mission of Baylor College of Medicine. Compiled group of BCM faculty and external representatives to conduct an internal analysis, prioritize aims, and develop specific goals along each priority area.
  - b. Task force lead
  - c. Preparation time: 40 hours
  - d. Number of participants: 15
  
4. Dean’s Task Force on Diversity, Inclusion, and Equity. School of Health Professions, Baylor College of Medicine, Houston, Texas. (2019 – 2023)
  - a. Goals/description: The task force was created to propose priorities, strategies, and initiatives for the school that will foster and monitor the development and retention fo a diverse and inclusive student body, faculty, and staff aligned with school and institutional values.
  - b. Task force Chair
  - c. Time commitment: ~25 hours
  
5. Strategic Goal Planning & Monitoring, School of Health Professions, Baylor College of Medicine, Houston, Texas (2018 – 2023)
  - a. Goals/description: Create school-wide goals, data collection processes, evaluation monitoring, and action plans related to student achievement, faculty professional development, faculty/staff morale, and learning environment.
  - b. Lead
  - c. Preparation time: 120 hours
  
6. Southern Association of Colleges and Schools Commission on Colleges Accreditation Planning Committee, Baylor College of Medicine, Houston. Texas. (2021 – 2023)
  - a. Goals/description: Monitor and review assessment strategies to ensure develop initial narrative to ensure compliance with Student Achievement metrics for all of the degree-granting programs within Baylor College of Medicine.

## V. SERVICE

### **University of Colorado School of Medicine**

Curriculum Steering Committee, 2023 - present

LCME Accreditation Task Force, 2023 – present

Well-being Leaders Committee, 2023 – present

Medical Student Association Capstone Research Poster Judge, 2024 - present

### **Baylor College of Medicine, Houston, Texas**

Clark Service Award Review Committee, 2017 – 2023

Deans Search Committee, 2021 – 2022  
 Education Advisory Council, 2017 – 2023  
 Faculty Appointments & Promotions Committee, 2021 – 2023  
 Inclusion & Excellence Council, 2018 – 2023  
 Norton Rose Fulbright Education Grants Review Panel, 2019 – 2023  
 Racial Health Disparities Grant Reviewer, 2020  
 RIITE Role Model Executive Selection Committee, 2017 – 2019  
 SACSCOC Quality Enhancement Planning Committee, 2023 – 2023  
 Women of Excellence Award Selection Committee, 2019 – 2023

**School of Health Professions, BCM, Houston, Texas**

**Chair**, Awards Committee, 2017 – 2023  
 Curriculum Committee, 2017 – 2023  
**Chair**, Dean’s Task Force on Diversity, Equity, and Inclusion, 2019 – 2020  
**Co-Chair**, Diversity, Equity, & Inclusion Subcommittee, 2020 – 2021  
 Education Executive Committee, 2017 – 2023  
 Faculty Appointments & Promotion Committee, 2018 – 2023  
**Co-Chair**, Faculty Appointments & Promotion Committee, 2020 – 2023  
 Program Directors Committee, 2017 – 2023  
**Chair**, Scholarship Committee, 2023 – 2023  
**Chair**, Strategic Planning Committee, 2018 - 2019  
 Student Promotions Committee, 2017 – 2019

**Department of Surgery, BCM, Houston, Texas**

Office of Surgery Research Internal Scientific Review Panel, 2022 - 2023

**UT Southwestern Medical Center, Dallas, Texas**

GME Corrective Action Review Panel, 2013 - 2016  
 GME Informatics Governance Committee, 2013 – 2016  
 GME Internal Review Committee, 2013 – 2015  
**Chair**, GME Multi-specialty Research committee, 2014- 2016  
 GME Program Data Analysis Committee, 2013 – 2016  
 GME Resident Grievance Council, 2013 – 2016  
 Medical Student Interviewer, 2014 – 2016

**Department of Surgery, UTSW, Dallas, Texas**

**Co-Chair**, Residency Evaluation Committee, 2013 – 2016  
**Chair**, Education Committee, 2013 – 2016 Technical Skills Curriculum Committee, 2013 – 2016  
**Co-Chair**, Residency Rotation Site Director Committee, 2013 – 2016  
**Chair**, Clinical Competency Committee, 2014 – 2016



**Chair**, Program Evaluation Committee, 2014 - 2016  
Medical Student Education Committee, 2014 - 2016  
Fellowship Committee, 2015 - 2016